



To: Councillor Malik, Convener; Councillor Imrie, Vice Convener; Councillor Jennifer Stewart, the Depute Provost; Councillors Alphonse, Bell, Cameron, Lesley Dunbar, Greig, Houghton, Hutchison, Macdonald, MacGregor and Mennie; and Mrs Louise Bruce (Parent Representative – Primary / ASN); Reverend Shuna Dicks (Church of Scotland Religious Representative), Mr John Murray (Roman Catholic Religious Representative), Mr Mike Paul (Teacher Representative - Secondary Schools), Mr Madhav Regmi (Third Religious Representative), Mr Rick Sansom (Parent Representative - Secondary / ASN) and Miss Pamela Scott (Teacher Representative - Primary Schools).

Town House,
ABERDEEN, 17 November 2021

EDUCATION OPERATIONAL DELIVERY COMMITTEE

The Members of the **EDUCATION OPERATIONAL DELIVERY COMMITTEE** are requested to meet in the **Council Chamber - Town House** on **THURSDAY, 25 NOVEMBER 2021 at 10.00 am**. This is a hybrid meeting and Members may also attend remotely.

Members of the press and public are not permitted to enter the Town House at this time. The meeting will be webcast and a live stream can be viewed on the Council's website. <https://aberdeen.public-i.tv/core/portal/home>

FRASER BELL
CHIEF OFFICER - GOVERNANCE

B U S I N E S S

NOTIFICATION OF URGENT BUSINESS

- 1.1 There are no items of urgent business at this time

DETERMINATION OF EXEMPT BUSINESS

- 2.1 Members are requested to determine that any exempt business be considered with the press and public excluded

DECLARATIONS OF INTEREST

- 3.1 Members are requested to declare any interests

DEPUTATIONS

- 4.1 There are no requests for deputation at this time

MINUTES OF PREVIOUS MEETINGS

- 5.1 Minute of Previous Meeting of 23 September 2021 (Pages 5 - 10)

NOTICES OF MOTION

- 6.1 There are no notices of motion at this time

COMMITTEE PLANNER

- 7.1 Committee Business Planner (Pages 11 - 14)

REFERRALS FROM COUNCIL, COMMITTEES AND SUB COMMITTEES

- 8.1 There are no referrals at this time

PERFORMANCE AND RISK

- 9.1 Education Operational Delivery Committee Annual Effectiveness Report - COM/21/276 (Pages 15 - 34)
- 9.2 Education Improvement Journey - CUS/21/281 (Pages 35 - 72)
- 9.3 Performance Management Framework - Education Operations - CUS/21/282 (Pages 73 - 86)
- 9.4 Cluster Risk Register - Education / Integrated Children's & Family Services - OPE/21/293 (Pages 87 - 100)

GENERAL BUSINESS

- 10.1 Uptake of Free School Meals in Secondary Schools - CUS/21/298 (Pages 101 - 112)
- 10.2 Academies of Nashville Study Visit - OPE/21/299 (Pages 113 - 116)

10.3 Outcomes for Care Experienced Children and Young People - OPE/21/274
(Pages 117 - 154)

10.4 Campus Model for School Provision - RES/21/296 (Pages 155 - 208)

EXEMPT BUSINESS

11.1 Campus Model for School Provision - RES/21/296 - exempt appendix
(Pages 209 - 248)

Impact Assesments related to reports on this agenda can be viewed at
[Integrated Impact Assessments](#)

Should you require any further information about this agenda, please contact Stephanie
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